

Twenty-Third Annual European Financials Conference

Conference Agenda (Subject to change)

5 June Insurance & Fin-Tech
6 - 7 June Banks & Policymakers
Diversified Financials & Real Estate



Friday, 7th June: Banks, Policymakers & Div-Fin

07:15	<i>Breakfast and Registration</i>		
Room	Concorde	Napoleon	Tuileries
07:55	Opening Remarks (Concorde) <i>Jernej Omahen, Head European Financials Research</i>		
08:00	Moderated Discussion Richard Gnodde: Investment Banking in Europe and Beyond; a Goldman Sachs Perspective (Concorde) Chief Executive Officer, Goldman Sachs International		
08:45	Regulating EU's Securities Markets Verena Ross, Executive Director European Securities and Markets Authority (ESMA)	Société Générale William Kadouch-Chassaing Chief Financial Officer	Commerzbank Stephan Engels Chief Financial Officer
09:30	Europe & French Macro: Unequal Opportunities? French Ntl. Econ. Council , Philippe Martin, Chairman S&P , Marko Mrsnik, Snr Director, Euro. Sov. Ratings GS , Jari Stehn, Chief European Economist	Amundi Yves Perrier Chief Executive Officer	TBA
10:15	<i>Break</i>		
10:45	EU Resolution & Bail-in: the Path Forward Timo Löytyniemi Vice-Chairman, Single Resolution Board (SRB)	Royal Bank of Scotland Ross McEwan Chief Executive Officer	Greek Banks Panel Alpha Bank , Lazaros Papagaryfallou, GM & CFO Piraeus , George Christopoulos, Senior Advisor, CEO's office NBG , CEO, Pavlos Mylonas
11:30	Deutsche Bank James von Moltke Chief Financial Officer	Banco Sabadell Jaime Guardiola Romojaro, CEO Tomás Varela Muiña, CFO	Svenska Handelsbanken Rolf Marquardt Chief Financial Officer
12:15	Global Bank Regulation: Mission Accomplished? Stefan Ingves, Governor (Swedish Central Bank), Chairman (Basel Committee Bnk. Supervision '11-19)	Erste Bank Andreas Treichl Chief Executive Officer	Banco Comercial Português Miguel Bragança Chief Financial Officer
13:00	<i>Lunch</i>		
14:00	Crédit Agricole Philippe Brassac Chief Executive Officer	Julius Bær Bernhard Hodler Chief Executive Officer	TBA
14:45	European Bank Union: How far to completion? (Concorde) Christian Ossig , CEO, German Banking Association (BdB) & Deposit Protection Fund Frederic Visnovsky , Deputy Secretary General, French Bank Supervisory Agency (ACPR) José María Roldán , Chairman, Spanish Banking Association; Vice-Chair European Bank Federation	NPLs in Europe: a Buyer's Perspective (Napoleon) GS , Tavis Cannell, Head of EU Asset Investing Apollo Global Management , Steve McElwain, Partner European Principal Finance	
15:30	Chairman's View: Long-term vision for EU banks (Concorde) BNP Paribas , Jean Lemierre, Chairman & Unicredit , Fabrizio Saccomanni, Chairman		
16:15	Moderated Discussion José Manuel Barroso: The European Path Forward – Challenges, Road Blocks, Opportunities (Concorde) Chairman of GS International (2016-current); President, European Commission (2004-14); Prime Minister of Portugal (2002-04)		
17:00	<i>Drinks Reception</i>		

Recommended travel: London (Eurostar 18:13); New York (19:40); Boston (18:20); Zurich (20:40); Milan (21:25); Madrid (21:00); Frankfurt (20:45)

Insurance, Fin-Tech & Real Estate

5 - 7 June – Companies hosting 1x1 and small group meetings

^ denotes 5th only, * denotes 6th only, ~ denotes 7th only

AdmiralPascal Gonzalez, CEO (L'olivier)
Marisja Kocznur, Head of IR**Aegon[^]**Matthew Rider, CFO
Jan Willem Weidema, Head of IR**Ageas^{*}**Bart De Smet, CEO
Anaïs De Scitiaux, IR**Allianz[^]**Oliver Schmidt, Head of IR
Frank Stoffel, IR Manager**Anorak**

David Vanek, Co-founder & CEO

ARIADNEXT

Marc Norlain, CEO & Co-founder

Aroundtown[^]

Andrew Wallis, Deputy CEO

AXA~Antimo Perretta, CEO of AXA Europe
Andrew Wallace-Barnett, Head of IR
Aayush Poddar, IR**Balderton Capital**

Bernard Liautaud, Managing Partner

Baloise[^]

Markus Holtz, Head of IR

Behavox

Erkin Adylov, CEO & Founder

Bought By Many[^]

Steven Mendel, CEO & Co-founder

CNP Assurances[^]Nicolas Legrand, Head of IR
Jean-Yves Icole, IR
Julien Rouch, IR**Coface[^]**Carine Pichon, CFO
Thomas Jacquet, Head of IR & Rating
Agencies**Cyan (5th & 6th)**Michael Sieghart, CFO
Florian Rukover, Head of IR**Denizen**

Joaquin Ayuso de Paul, CEO

Deutsche Wohnen[^]Philip Grosse, CFO
Andrea Frese, IR Manager**Funding Circle[^]**Tony Nicol, Finance Director
David De Koning, Head of IR**Gecina^{*}**Nicolas Dutreuil, Deputy CEO
Samuel Henry-Diesbach, Head of
Financial Communications**Generali[^]**Cristiano Borean, CFO
Giulia Raffo, Head of IR
Emanuele Marcianti, Credit & Rating
Agency Relations
Alexandru Popescu, Head of CFO Office**Hannover Re[^]**Claude Chèvre, Member of the Executive
Board – Life & Health
Karl Steinle, GM, Corp Coms**Hastings[^]**John Worth, CFO
John Armstrong, Head of IR**Helvetia[^]**Susanne Tengler, Head of IR
Philipp Schüpbach, IR Manager**Icade[^]**Olivier Wigniolle, CEO
Victoire Aubry, CFO**Iwoca[^]**

Christoph Rieche, CEO

Klepierre[^]

Hubert d'Aillières, Head of IR

Landsec[^]Robert Noel, CEO
Edward Thacker, Head of IR**Legal & General[^]**Nigel Wilson, CEO
Edward Houghton, Head of IR
Alyssa Manning, IR**Mapfre[^]**Natalia Nuñez, IR & Capital Markets
Manager**Munich Re[^]**Christian Becker-Hussong, Head of IR
Christine Franziszi, IR Manager
Stefanie Gampe, Head of Investor &
Rating Agency Relations**Natixis Payments**

Pierre-Antoine Vacheron, CEO

Network International

Ron Kalifa, Independent Chairman

Nexi[^]Paolo Bertoluzzo, CEO
Bernardo Mingrone, CFO
Stefania Mantegazza, IR**NN Group[^]**Lard Friese, CEO
Jelmer Lantinga, Head of IR**nutmeg**Martin Stead, Chief Executive Officer
Lisa Rodwell, Chief Customer Officer**OakNorth**

Nikolai Varma, Chief Commercial Officer

Oliver WymanJavier Garcia, Partner
Barrie Wilkinson, Partner**Open Banking**Imran Gulamhuseinwala, Implementation
Trustee**Phoenix Group**Clive Bannister, CEO
Claire Hawkins, Head of IR**Prudential[^]**Mike Wells, CEO
Al-Noor Ramji, CDO**PZU(5th & 6th morn. and afternoon)**Tomasz Kulik, CFO
Magdalena Komaracka, IR Director**Revolut[^]**Christopher Singh, Head of Regulatory
Compliance**RSA[^]**Stephen Hester, CEO
Kerry McConnell, Group IR Director
Matthew Cohen, Group IR Manager**Quilter[^]**Paul Feeney, CEO
John-Paul Crutchley, Head of IR**Sampo[^]**Björn Wahlroos, Chairman of the Board
Knut Arne Alsaker, CFO
Jarmo Salonen, Head of IR & Group
Coms**SEGRO[^]**Soumen Das, CFO
Harry Stokes, Commercial Financial
Director**SimCorp[^]**

Anders Hjort, Head of IR

Standard Life Aberdeen[^]Keith Skeoch, CEO
Stephanie Bruce, CFO Designate
Jakub Rosochowski, Investor Relations
Director**St. James's Place[^]**

Tony Dunk, Director of IR

Swiss ReThierry Léger, CEO - Life Capital*
Philippe Brahini, Head of IR**Talanx[^]**Torsten Leue, CEO
Carsten Werle, Head of IR**Tryg[^]**Gianandrea Roberti, Head of IR
Peter Brondt, IR Manager
Nikolaj Thalbitzer, IR**UnipolSai[^]**Matteo Laterza, GM
Adriano Donati, Head of IR**Vonovia SE**

Rene Hoffmann, Head of IR

WorldlineGilles Grapinet, CEO
David Pierre-Kahn, Head of IR**Zopa**

Jonathan Kramer, President

Zurich

Mario Greco, CEO

Twenty-Third Annual European Financials Conference

Participating Companies 2019 Paris

(subject to change)

Participating Companies

Wednesday 5th June – Friday 7th June 2019

Policymakers and Regulators

Bruno Le Maire	Minister of Economy & Finance, French Republic
José Ángel Gurría	Secretary-General – Organisation for Economic Co-operation and Development (OECD)
José Manuel Campa	Chairperson – European Banking Authority (EBA)
Stefan Ingves	Governor – Swedish Central Bank; Chairman – Basel Committee on Banking Supervision (2011-2019)
Timo Löyttyniemi	Vice Chair – Single Resolution Board (SRB)
Verena Ross	Executive Director – European Securities and Markets Authority (ESMA)
Philippe Martin	Chairman – Conseil d'Analyse Économique (French National Economic Council)
Patrick Amis	Director General in the Directorate General Microprudential Supervision III (ECB)
Piers Haben	Director of Banking Markets, Innovation and Consumers (BMIC) - European Banking Authority (EBA)
Philippe Bertho	Director of Bank Supervision (Directorate 2) – French Prudential Supervision and Resolution Authority (ACPR)
Huw van Steenis	Senior Adviser to the Governor – Bank of England (BoE)
Dimitris Zafeiris	Head of Risks & Fin. Stability – European Insurance and Occupational Pensions Authority (EIOPA)
José María Roldán	Chairman & CEO – Spanish Banking Association; Vice President – European Banking Federation (EBF)
Christian Ossig	Head – Deposit Protection Fund of the German private banks; Chief Executive BdB
Frédéric Visnovsky	Deputy Secretary General – French Prudential Supervision and Resolution Authority (ACPR)

Banks

ABN Amro	Clifford Abrahams	Chief Financial Officer
ABN Amro	Annedien Heilbron	Investor Relations
ABN Amro	Danielle Boerendans	Investor Relations
AIB	Donal Galvin	Chief Financial Officer
AIB	Janet McConkey	Head of Debt IR
Alior Bank	Krzysztof Bachtá	Chief Executive Officer
Alior Bank	Tomasz Bilous	Chief Financial Officer
Alior Bank	Piotr Bystrzanowski	Head of Investor Relations
Alpha Bank	Lazaros Papagaryfallou	General Manager and Chief Financial Officer
Alpha Bank	Panayotis Kapopoulos	Head of Economic Research
Alpha Bank	Dimitrios Kostopoulos	Investor Relations Manager
Arion Banki	Sture Stölen	Head of Investor Relations
Arion Banki	Theódór Fridbertsson	Investor Relations
Banco BPM	Giuseppe Castagna	Chief Executive Officer
Banco BPM	Roberto Peronaglio	Head of Investor Relations
Banco BPM	Giorgio Pellagatti	Head of Financial and Planning Control
Banco Comercial Português	Miguel Bragança	Chief Financial Officer
Banco Comercial Português	Bernardo Collaco	Head of Investor Relations
Banco Sabadell	Jaime Guardiola Romojaro	Chief Executive Officer

Participating Companies

Banks (continued)

Banco Sabadell	Tomás Varela Muiña	Chief Financial Officer
Banco Sabadell	Cecilia Romero	Head of Investor Relations
Banco Santander	Ana Botín	Executive Chairman
Banco Santander	José García Cantera	Chief Financial Officer
Banco Santander	Sergio Gámez	Head of Shareholder and Investor Relations
Bank of Ireland	Andrew Keating	Chief Financial Officer
Bank of Ireland	Neil Corcoran	Head of Group Finance
Bank of Ireland	Eoin Veale	Investor Relations
Bank Pekao	Michał Krupiński	Chief Executive Officer
Bank Pekao	Tomasz Kubiak	Chief Financial Officer
Bank Pekao	Paweł Rzeźniczak	Head of Investor Relations
Bankia	Leopoldo Alvear	Chief Financial Officer
Bankia	Iñigo Velázquez	Head of Investor Relations and Rating
Bankinter	Alfonso Alfaro	Deputy Chief Financial Officer
Bankinter	David Lopez	Head of Investor Relations
Barclays	Tushar Morzaria	Group Finance Director
Barclays	Lisa Bartrip	Head of Investor Relations
Barclays	James Johnson	Investor Relations
BAWAG	Anas Abuzaakouk	Chief Executive Officer
BAWAG	Enver Sirucic	Chief Financial Officer
BAWAG	Jutta Wimmer	Head of Investor Relations
BBVA	Jaime Sáenz de Tejada	Chief Financial Officer
BBVA	Gloria Couceiro	Global Head of Shareholder and Investor Relations
BNP Paribas	Jean Lemierre	Chairman of the Board of Directors
BNP Paribas	Lars Machenil	Chief Financial Officer
BNP Paribas	Philippe Bordenave	Chief Operating Officer
BNP Paribas	Stéphane de Marnhac	Head of Investor Relations
BNP Paribas	Livio Capece Galeota	Investor Relations
BPER Banca	Alessandro Vandelli	Chief Executive Officer
BPER Banca	Alessandro Simonazzi	Head of Planning and Control
BPER Banca	Gilberto Borghi	Head of Investor Relations
CaixaBank	Javier Pano	Chief Financial Officer
CaixaBank	Edward O'Loghlen	Head of Investor Relations
Commerzbank	Stephan Engels	Chief Financial Officer
Commerzbank	Christoph Wortig	Head of Investor Relations
Crédit Agricole	Philippe Brassac	Chief Executive Officer
Credit Suisse	Tidjane Thiam	Chief Executive Officer
Credit Suisse	Adam Gishen	Group Head of Investor Relations Corporate Communications, Marketing & Branding
Credit Suisse	Daan Meurders	Vice-President, Investor Relations
Credit Suisse	Mark Smart	Head of EMEA Investor Relations

Participating Companies

Banks (continued)

Danske Bank	Christian Baltzer	Chief Financial Officer
Danske Bank	John Bäckman	Chief Investor Relations Officer
Deutsche Bank	James von Moltke	Chief Financial Officer
Deutsche Bank	James Rivett	Head of Investor Relations
Deutsche Bank	Nikolaus Poehlmann	Investor Relations
Deutsche Bank	Marcus Gensert	Investor Relations
DNB	Rune Bjerke	Chief Executive Officer
DNB	Rune Helland	Head of Investor Relations
EFG International	Dimitris Politis	Chief Financial Officer
EFG International	Jens Brueckner	Head of Investor Relations
Erste Bank	Andreas Treichl	Chief Executive Officer
Erste Bank	Thomas Sommerauer	Head of Investor Relations
Erste Bank	Gerald Krames	Investor Relations Manager
Eurobank	Harris Kokologiannis	Chief Financial Officer
Goldman Sachs & Co.	Stephen Scherr	Executive Vice President and Chief Financial Officer of The Goldmans Sachs Group, Inc.
Goldman Sachs International	Richard Gnodde	Chief Executive Officer
Goldman Sachs International	José Manuel Barroso	Chairman of GS International (2016-current); President, E.C. (2004-2014); Prime Minister of Portugal (2002-2004)
Goldman Sachs International	Des McDaid	Managing Director, Marcus by Goldman Sachs
Goldman Sachs International	Dr. Joanne Hannaford	Head of EMEA Technology and Global Head of Quality Assurance Engineering
Goldman Sachs International	Amanda Creak	Head of EMEA Technology Risk
Goldman Sachs International	Peter Oppenheimer	Chief Global Equity Strategist and Head of Macro Research in Europe
Goldman Sachs International	Jari Stehn	Chief European Economist
Goldman Sachs International	Tavis Cannell	Head of EU Asset Investing
HSBC	Charlie Nunn	Chief Executive, Retail Banking & Wealth Management
HSBC	Neil Sankoff	Head of Equity Investor Relations
Illimity	Corrado Passera	Chief Executive Officer
Illimity	Francesco Mele	Chief Financial Officer
Illimity	Silvia Benzi	Head of Strategic Planning and Investor Relations
Intesa Sanpaolo	Marco Delfrate	Co-Head of Financial Market Coverage
Julius Baer	Bernhard Hodler	Chief Executive Officer
Julius Baer	Alexander Van Leeuwen	Head of Investor Relations
KBC	Rik Scheerlinck	Chief Financial Officer
KBC	Ilya Vercammen	Investor Relations Manager
La Banque Postale	Stéphane Magnan	Head of Corporate & Investment Banking
Lloyds Banking Group	George Culmer	Chief Financial Officer
Lloyds Banking Group	David Oldfield	Group Director, Commercial Banking
Lloyds Banking Group	Nora Thoden	Director of Investor Relations

Participating Companies

Banks (continued)

Lloyds Banking Group	Angela Scott	Senior Manager, Investor Relations
Mediobanca	Jessica Spina	Head of IR
MONETA Money Bank	Tomáš Spurný	Chief Executive Officer
MONETA Money Bank	Jan Friček	Chief Financial Officer
MONETA Money Bank	Andrew Gerber	Chief Products and Marketing Officer
MONETA Money Bank	Linda Kavanova	Head of Investor Relations
National Bank of Greece	Pavlos Mylonas	Chief Executive Officer
National Bank of Greece	Greg Papagrigroris	Head of Investor Relations
Natixis	François Riahi	Chief Executive Officer
Natixis	Damien Souchet	Head of Investor Relations
Nordea	Casper von Koskull	Chief Executive Officer
Nordea	Rodney Alfvén	Head of Investor Relations
Piraeus Bank	George Christopoulos	Senior Advisor to the CEO, Asset Sales
Piraeus Bank	Chryssanthi Berbati	Head of Investor Relations
PKO Bank Polski	Rafał Kozłowski	Chief Financial Officer
PKO Bank Polski	Piotr Bujak	Chief Economist
Raiffeisen Bank International	Martin Grüll	Chief Financial Officer
Raiffeisen Bank International	John Carlson	Co-Head of Investor Relations
Royal Bank of Scotland	Ross McEwan	Chief Executive Officer
Royal Bank of Scotland	Alison Rose	Deputy CEO of NatWest Holdings and CEO of CPB
Royal Bank of Scotland	Alexander Holcroft	Head of Investor Relations
Royal Bank of Scotland	Paul Pybus	Head of Debt Investor Relations
S&P Global Ratings	Marko Mrsnik	Senior Director, European Sovereign Ratings
Santander Bank Polska	Dagmara Wojnar	Head of Management Information Area
Santander Bank Polska	Agnieszka Dowżycka	Investor Relations Director
Sberbank	Anastasia Belyanina	Head of Investor Relations
SEB	Masih Yazdi	Finance Director
SEB	Christoffer Geijer	Head of Investor Relations
Société Générale	William Kadouch-Chassaing	Chief Financial Officer
Société Générale	Delphine Garcin-Meunier	Head of Investor Relations
Standard Chartered	Bill Winters	Chief Executive Officer
Standard Chartered	James Hopkinson	Chief Financial Officer, Regions & Clients
Standard Chartered	Duncan Hall	Regional Head of Investor Relations
Svenska Handelsbanken	Rolf Marquardt	Chief Financial Officer
Svenska Handelsbanken	Lars Höglund	Head of Investor Relations
Swedbank	Helo Meigas	Chief Risk Officer
Swedbank	Mattias Mauritzon	Investor Relations
UBI Banca	Victor Massiah	Chief Executive Officer
UBS	Sergio Ermotti	Chief Executive Officer
UBS	Martin Osinga	Head of Investor Relations
Unicaja Banco	Pablo González	Chief Financial Officer

Participating Companies

Banks (continued)

Unicredit	Jean Pierre Mustier	Chief Executive Officer
Unicredit	Fabrizio Saccomanni	Chairman
UniCredit	Mirko Bianchi	Chief Financial Officer
UniCredit	Jörg Pietzner	Head of Investor Relations
UniCredit	Nick Anderson	Head of Equity Investor Relations
UniCredit	Christian Kuhner	Head of Fixed Income and Ratings
Vontobel	Martin Sieg Castagnola	Chief Financial Officer
Vontobel	Michèle Schnyder	Head of Investor Relations
VTB Bank	Leonid Vakeev	Head of Investor Relations
Yapı Kredi	Hilal Varol	Head of Investor Relations

Insurance

Admiral	Pascal Gonzalvez	Chief Executive Officer (L'olivier)
Admiral	Marisja Kocznur	Head of Investor Relations
Ageas	Bart De Smet	Chief Executive Officer
Ageas	Anaïs De Scitivaux	Investor Relations
Aegon	Matthew Rider	Chief Financial Officer
Aegon	Jan Willem Weidema	Head of Investor Relations
Allianz	Oliver Schmidt	Head of Investor Relations
Allianz	Frank Stoffel	Investor Relations Manager
Athora	Michele Bareggi	Chief Executive Officer
AXA	Antimo Perretta	Chief Executive Officer of AXA Europe
AXA	Andrew Wallace-Barnett	Head of Investor Relations
AXA	Aayush Poddar	Investor Relations
Baloise	Markus Holtz	Head of Investor Relations
Coface	Carine Pichon	Chief Financial Officer
Coface	Thomas Jacquet	Head of Investor Relations
CNP Assurances	Nicolas Legrand	Head of Investor Relations
CNP Assurances	Jean-Yves Icole	Investor Relations
CNP Assurances	Julien Rouch	Investor Relations
Generali	Cristiano Borean	Chief Financial Officer
Generali	Giulia Raffo	Head of Investor Relations
Generali	Emanuele Marciante	Credit & Rating Agency Relations
Generali	Alexandru Popescu	Head of CFO Office
Hannover Re	Claude Chèvre	Member of the Executive Board – Life & Health
Hannover Re	Karl Steinle	General Manager Corporate Communications
Hastings	John Worth	Chief Financial Officer
Hastings	John Armstrong	Head of Investor Relations
Helvetia	Susanne Tengler	Head of Investor Relations

Participating Companies

Insurance (continued)

Helvetia	Philipp Schüpbach	Investor Relations Manager
Legal & General	Nigel Wilson	Chief Executive Officer
Legal & General	Edward Houghton	Head of Investor Relations
Legal & General	Alyssa Manning	Investor Relations
Mapfre	Natalia Nuñez	Investor Relations and Capital Markets Director
Munich Re	Christian Becker-Hussong	Head of Investor & Rating Agency Relations
Munich Re	Stefanie Gampe	Head of Investor & Rating Agency Relations
Munich Re	Christine Franziszi	Investor Relations Manager
NN Group	Lard Friese	Chief Executive Officer
NN Group	Jelmer Lantinga	Head of Investor Relations
Phoenix Group	Clive Bannister	Chief Executive Officer
Phoenix Group	Claire Hawkins	Head of Investor Relations
Prudential	Mike Wells	Chief Executive Officer
Prudential	Al-Noor Ramji	Chief Digital Officer
Prudential	Richard Gradidge	Investor Relations Manager
PZU	Tomasz Kulik	Chief Financial Officer
PZU	Magdalena Komaracka	Investor Relations Director
RSA	Stephen Hester	Chief Executive Officer
RSA	Kerry McConnell	Group Investor Relations Director
RSA	Matthew Cohen	Group Investor Relations Manager
Quilter	Paul Feeney	Chief Executive Officer
Quilter	John-Paul Crutchley	Head of Investor Relations
Sampo	Björn Wahlroos	Chairman of the Board
Sampo	Knut Arne Alsaker	Chief Financial Officer
Sampo	Jarmo Salonen	Head of Investor Relations and Group Communications
St. James's Place	Tony Dunk	Director of Investor Relations
Swiss Re	Thierry Léger	Chief Executive Officer, Swiss Re Life Capital
Swiss Re	Philippe Brahin	Head of Investor Relations
Talanx	Torsten Leue	Chief Executive Officer
Talanx	Carsten Werle	Head of Investor Relations
Tryg	Gianandrea Roberti	Head of Investor Relations
Tryg	Peter Brondt	Investor Relations Manager
Tryg	Nikolaj Thalbitzer	Investor Relations
Unipol	Matteo Laterza	General Manager, UnipolSai
Unipol	Adriano Donati	Head of Investor Relations, UnipolSai
Zurich	Mario Greco	Chief Executive Officer

Diversified Financials

Aareal Bank	Marc Hess	Chief Financial Officer
-------------	-----------	-------------------------

Participating Companies

Diversified Financials (continued)

Aareal Bank	Jürgen Junginger	Head of Investor Relations
Amundi	Yves Perrier	Chief Executive Officer
Amundi	Anthony Mellor	Head of Investor Relations
Amundi	Thomas Lapeyre	Investor Relations
Anima	Marco Carreri	Chief Executive Officer
Anima	Fabrizio Armone	Head of Investor Relations
Apollo Global Management	Steve McElwain	Partner, European Principal Finance
Ashmore Group	Tom Shippey	Group Finance Director
Ashmore Group	Paul Measday	Head of Investor Relations
Azimut	Gabriele Blei	Global Head and Member of the Executive Board
Azimut	Vittorio Pracca	Head of Investor Relations
Banca Generali	Gian Maria Mossa	Chief Executive Officer
Banca Generali	Giuliana Pagliari	Head of Investor Relations
Banca Mediolanum	Massimo Doris	Chief Executive Officer
Banca Mediolanum	Alessandra Lanzone	Head of Investor Relations
Banca Mediolanum	Luca Pugliese	Investor Relations
Capgemini	Jean Lassignardie	EVP – Group Chief Sales Officer
Capgemini	Sudhir Pai	EVP – CTIO of Financial Services
Eurazeo	Philippe Audouin	Chief Financial Officer
Eurazeo	Haojing Pan	Investor Relations Coordinator
Euronext	Stéphane Boujnah	Chief Executive Officer
Euronext	Giorgio Modica	Chief Financial Officer
Euronext	Clement Kubiak	Investor Relations
FinecoBank	Alessandro Foti	Chief Executive Officer
FinecoBank	Franca Cavalieri D'Oro	Investor Relations
FinecoBank	Ginaluca Fontanella	Investor Relations
London Stock Exchange	David Schwimmer	Chief Executive Officer
London Stock Exchange	Ian Hughes	Investor Relations
Man Group	Fiona Smart	Head of Investor Relations
Poste Italiane	Guido Maria Nola	Chief Financial Officer
Poste Italiane	Massimiliano Raimondo Riggi	Head of Investor Relations
Schroders	Alex James	Head of Investor Relations
Standard Life Aberdeen	Keith Skeoch	Chief Executive Officer
Standard Life Aberdeen	Stephanie Bruce	CFO Designate
Standard Life Aberdeen	Jakub Rosochowski	Investor Relations Director
Tikehau Capital	Antoine Flamarion	Co-founder
Tikehau Capital	Henri Marcoux	Deputy Chief Executive Officer
Tikehau Capital	Louis Igonet	Head of Investor Relations

Participating Companies

Fintech

Anorak	David Vanek	Co-founder & Chief Executive Officer
ARIADNEXT	Marc Norlain	Co-founder & Chief Executive Officer
Balderton Capital	Bernard Liautaud	Managing Partner
Behavox	Erkin Adylov	Chief Executive Officer & Founder
Bought By Many	Steven Mendel	Chief Executive Officer & Co-founder
Cyan	Michael Sieghart	Chief Financial Officer
Cyan	Florian Rukover	Head of Investor Relations
Denizen by BBVA	Joaquín Ayuso de Paul	Chief Executive Officer
Funding Circle	Tony Nicol	Finance Director
Funding Circle	David De Koning	Director of Investor Relations and Communications
Iwoca	Christoph Rieche	Chief Executive Officer
Natixis Payments	Pierre-Antoine Vacheron	Chief Executive Officer
Nexi	Paolo Bertoluzzo	Chief Executive Officer
Nexi	Bernardo Mingrone	Chief Financial Officer
Nexi	Stefania Mantegazza	Investor Relations
Network International	Ron Kalifa	Independent Chairman
Nutmeg	Martin Stead	Chief Executive Officer
Nutmeg	Lisa Rodwell	Chief Customer Officer
OakNorth	Nikolai Varma	Chief Commercial Officer
OakNorth	Rikard af Ekenstam	Managing Director
Open Banking	Imran Gulamhuseinwala	Implementation Trustee
Oliver Wyman	Javier García	Partner, Finance Agenda (EMEA)
Oliver Wyman	Barrie Wilkinson	Partner, Co-Head of Digital Transformation, EMEA
Revolut	Christopher Singh	Head of Regulatory Compliance
Scalable Capital	Adam French	Co-founder & Director
SimCorp	Anders Hjort	Head of Investor Relations
Worldline	Gilles Grapinet	Chief Executive Officer
Worldline	David Pierre-Kahn	Head of Investor Relations
Zopa	Jonathan Kramer	President

Real Estate

Aroundtown	Andrew Wallis	Deputy Chief Executive Officer
Deutsche Wohnen	Philip Grosse	Chief Financial Officer
Deutsche Wohnen	Andrea Frese	Investor Relations Manager
Gecina	Nicolas Dutreuil	Deputy Chief Executive Officer
Gecina	Samuel Henry-Diesbach	Head of Financial Communications
Icade	Olivier Wigniolle	Chief Executive Officer
Icade	Victoire Aubry	Chief Financial Officer
Klepierre	Hubert d'Aillières	Head of Investor Relations

Participating Companies

Real Estate (continued)

Landsec	Robert Noel	Chief Executive Officer
Landsec	Edward Thacker	Head of Investor Relations
SEGRO	Soumen Das	Chief Financial Officer
SEGRO	Harry Stokes	Commercial Financial Director
Vonovia SE	Rene Hoffmann	Head of Investor Relations